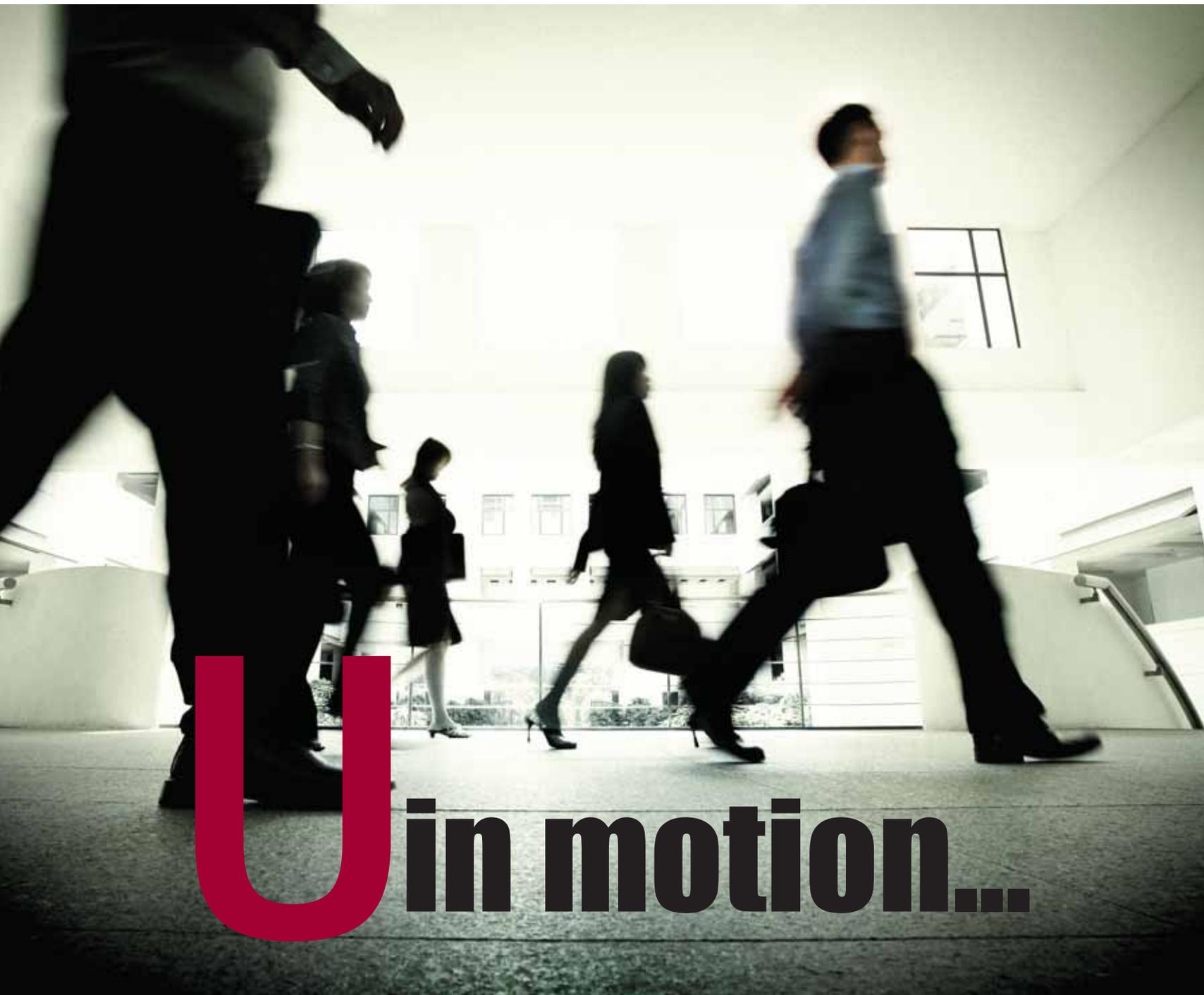




SIM University (UniSIM)_annual report 2005



U in motion...

our vision

Serving society through excellence in flexible learning for adults.



contents

chairman's message _08 president's message _10 board of trustees _12 SIM University in 2005 _14 our schools and programmes _18
scholarships and sponsorships _20 faculty & staff _22 corporate information _23 financial statements _25

our mission

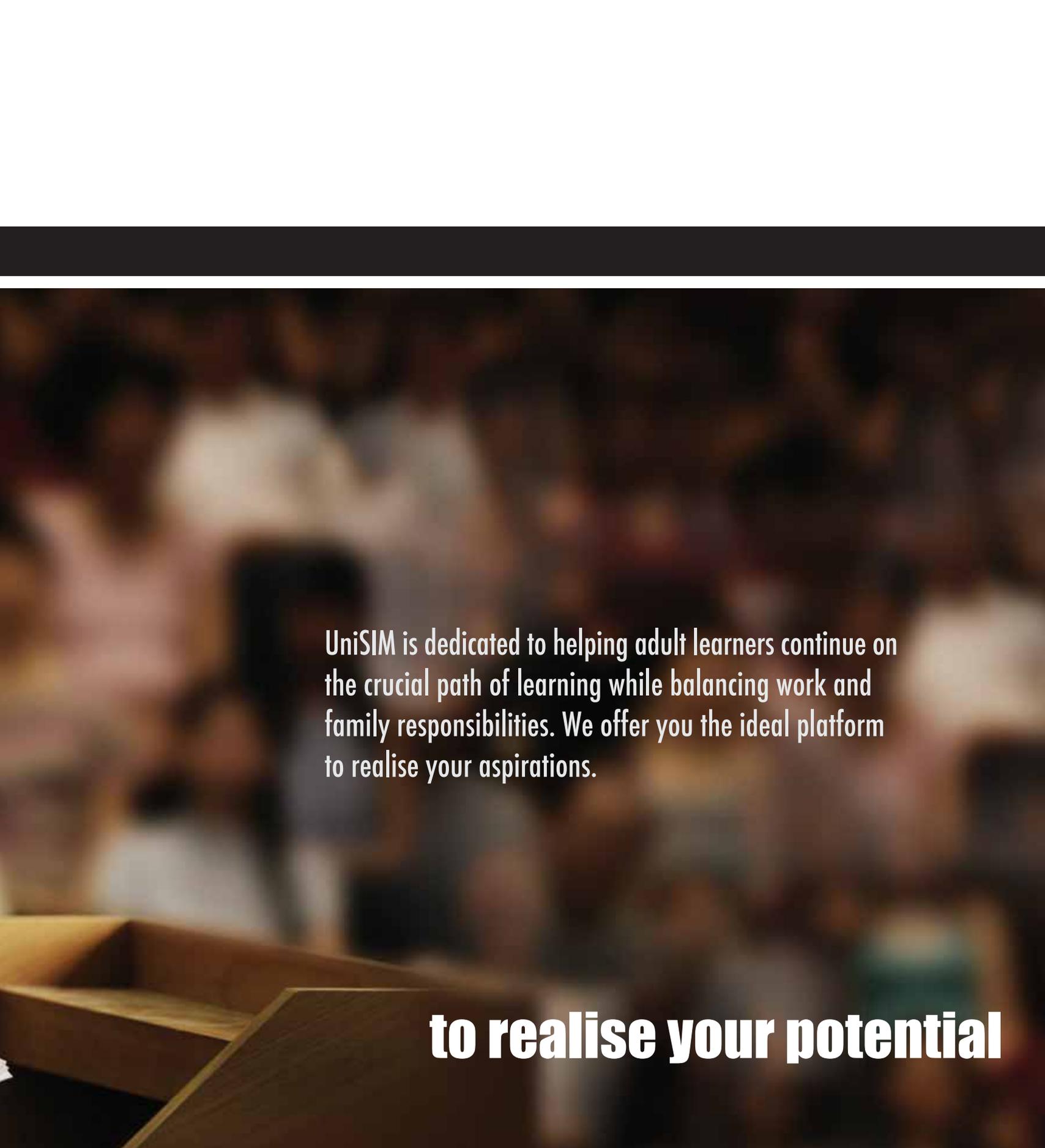
To provide opportunities for professionals and adult learners to upgrade their qualifications, knowledge and skills through a wide range of relevant programmes.



At **UniSIM**, our quest is...

to enable **U**...

A woman with short dark hair and glasses, wearing a dark suit jacket over a light-colored top, is shown in profile from the chest up. She is smiling and appears to be speaking at a podium. Her hands are visible near the podium. The background is a large, out-of-focus crowd of people, suggesting a formal event or lecture. The lighting is warm and focused on the speaker.



UniSIM is dedicated to helping adult learners continue on the crucial path of learning while balancing work and family responsibilities. We offer you the ideal platform to realise your aspirations.

to realise your potential

to motivate **U...**



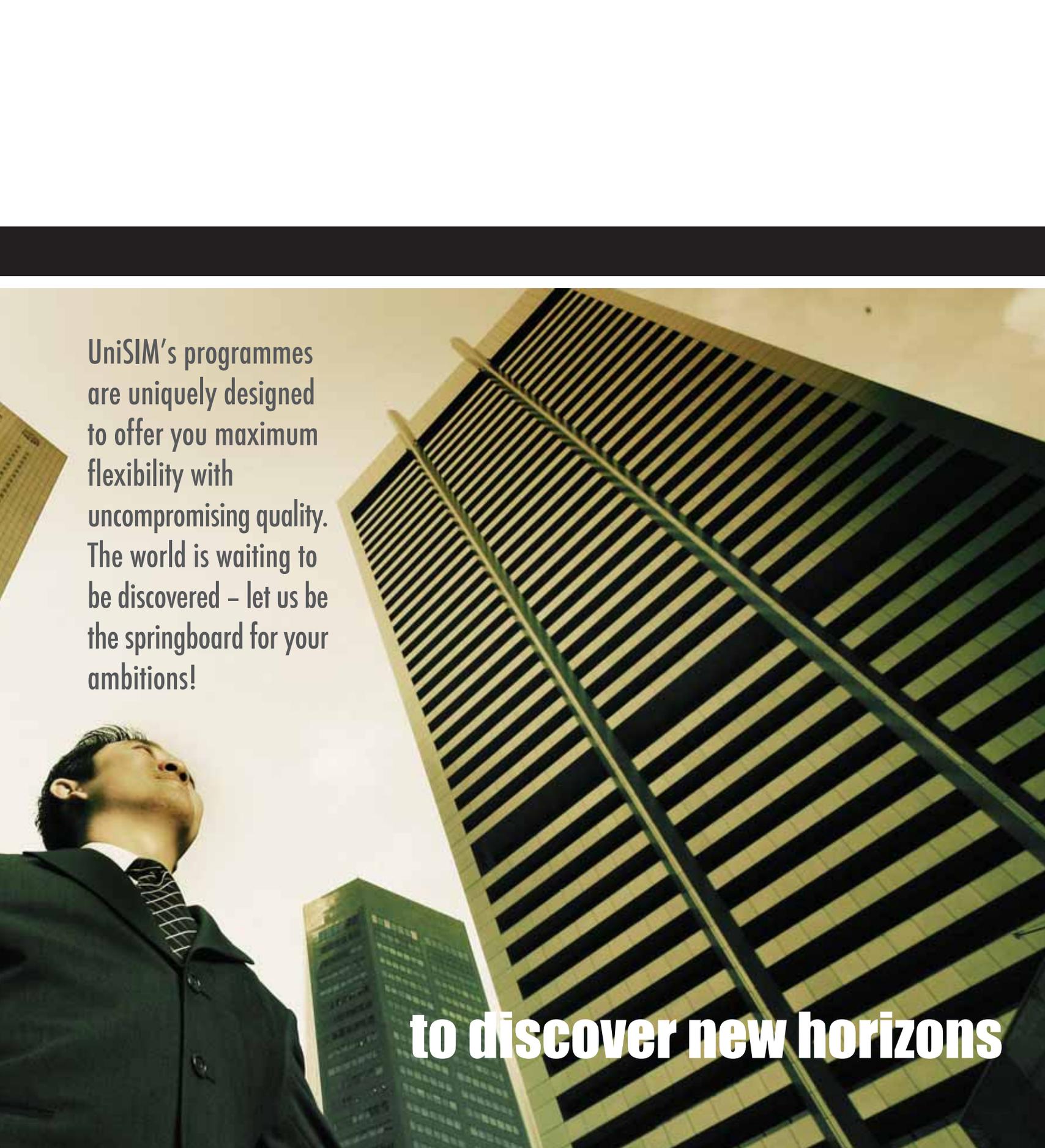
A blurred background image showing three business professionals in an office setting. A man in a white shirt and blue tie is in the center, looking down. To his left, a woman in a dark blazer is partially visible. To his right, another man is looking at a large document or screen. The overall scene is out of focus, emphasizing the text overlay.

UniSIM's programmes are not just intellectual; they contain a practical bent. When you study with us, you will also learn skills critical to survival and progress in the workplace. At UniSIM, we prepare you to seize life's opportunities.

to seize opportunities

to empower **U...**



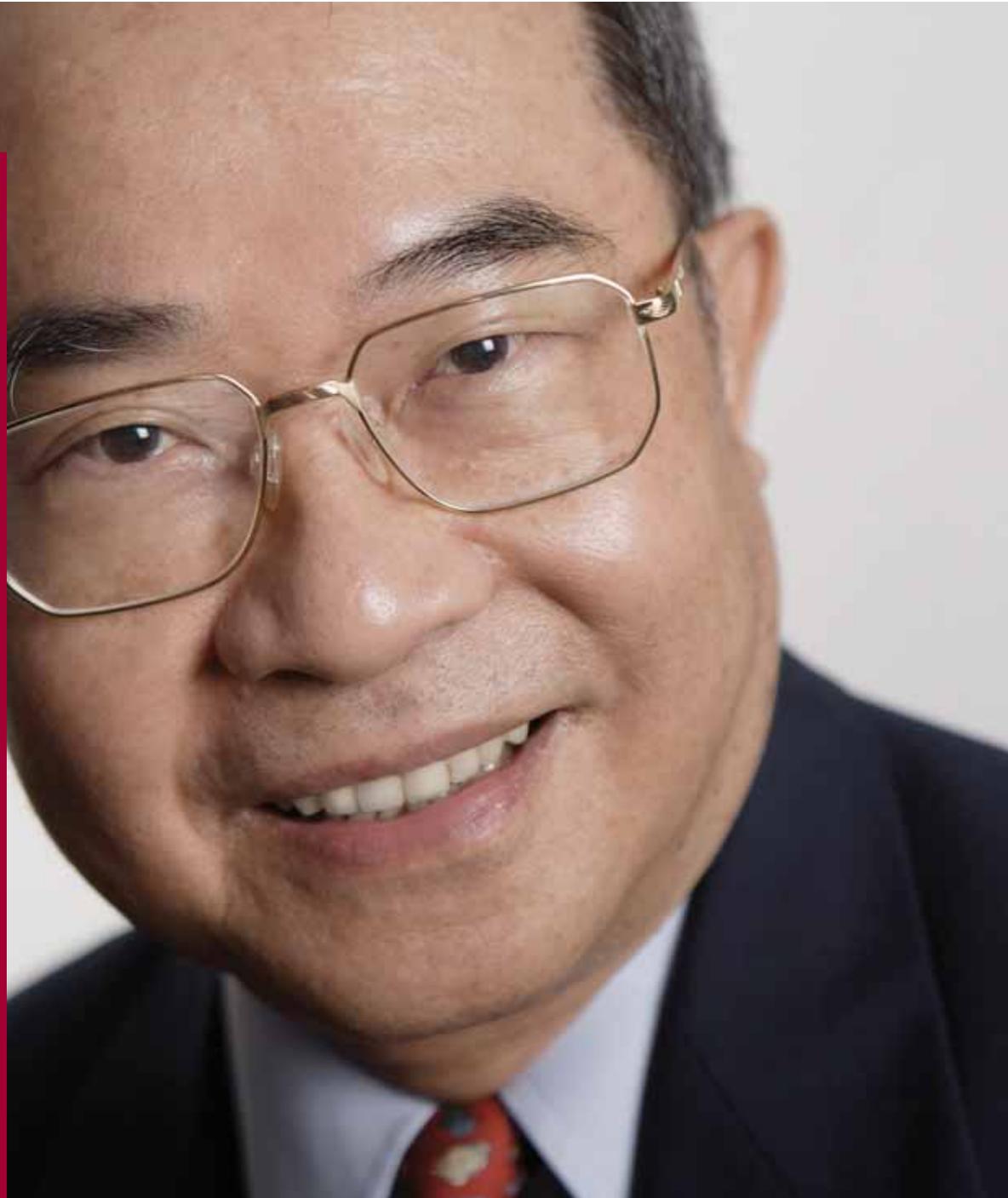
A low-angle photograph of a man in a dark suit and striped tie looking upwards. In the background, a tall skyscraper with a grid-like facade of windows dominates the right side of the frame. The sky is a pale, clear blue. The overall composition is dynamic and aspirational.

UniSIM's programmes are uniquely designed to offer you maximum flexibility with uncompromising quality. The world is waiting to be discovered – let us be the springboard for your ambitions!

to discover new horizons

chairman's message

The establishment of SIM University (UniSIM) on 14 April 2005 was a significant milestone in the history of university education in Singapore. For the first time, the Ministry of Education had approved a university tailored specifically to the needs of working professionals and adult learners.



With UniSIM, the university landscape in Singapore is complete. There is now a full complement of local universities to meet the diverse educational and learning needs of Singaporeans – from school leavers to working executives and adults, from full-time to flexible learning, and from publicly-funded to the private. As the fourth university in Singapore, UniSIM will help enhance the capability and knowledge of Singapore adults to strengthen our nation's workforce and overall economic competitiveness.

UniSIM's unique flexible learning programmes and teaching strategies differentiate it from other universities in Singapore. Our strength lies in the ability to be aligned with the latest trends and needs of business, industry and society. UniSIM's rigorous yet flexible programmes accord well with the multiple responsibilities that confront Singapore's adult learners. These individuals appreciate the premium that UniSIM has invested in making learning seamless, comprehensive, and accessible. They have benefited richly from the culture of inquiry and independent study that UniSIM promotes without the constraints of time, pace and place.

I am honoured to have participated in the development and realisation of UniSIM. The vision for UniSIM dates as far back as 1992, evolving out of the former SIM Open University Centre (SIM-OUC). My active involvement in both SIM-OUC's and UniSIM's development has convinced me that our new university offers a strong value proposition for the new generation of adult learners intent on upgrading to achieve their maximum potential.

The founding of UniSIM is possible only because of the wholehearted commitment of the SIM Governing Council under the visionary leadership of its chairman Mr Hsieh Fu Hua, the approval and endorsement of the Ministry of Education, the guidance of the UniSIM Board of Trustees, and the dedication of senior management and staff of UniSIM – for which I am deeply grateful. With the continued support of all our stakeholders, students and staff, UniSIM is poised for greater heights of achievement in the years ahead.



Professor Cham Tao Soon
Chairman
SIM University Board of Trustees

president's message

The year 2005 heralded the birth of SIM University (UniSIM), a timely and significant development for tertiary education in Singapore. Let me first thank the Ministry of Education for making possible the creation of this fourth university in Singapore. UniSIM is the first local university to cater specifically to adult learners – those in industry and business as well as those who learn out of interest. Our vision is to serve society through excellence in flexible learning for adults.



Since its formation in April, UniSIM has taken large strides forward. We attracted keen interest from potential students and employees alike. For our January 2006 intake, about 1,500 students have been admitted, bringing our total current enrolment to more than 6,000, including students UniSIM absorbed from the SIM Open University Centre. The majority of the latter chose to switch to a UniSIM qualification. Available to our students are over 40 academic programmes from four newly-formed Schools, viz., Arts & Social Sciences, Business, Human Development & Social Services, and Science & Technology. A number of new programmes were developed to add to the repertoire already available to our students. New full-time and adjunct faculty, professional and administrative staff were added to enhance the human resource capability of the University.

Within months of its founding, UniSIM had forged new alliances aimed at enhancing learning opportunities for our students. UniSIM established academic ties with the Nanyang Technological University and The Open University of Hong Kong to promote cooperation and joint activities, while maintaining the strong collaboration already forged with The Open University, UK. A significant partnership was also inked with Madurai-Kamaraj University of India to launch the first and only Tamil language undergraduate programme in Singapore. In the year ahead, we expect to form more partnerships to expand UniSIM's offerings.

It is our intention that in the coming years, UniSIM will build a strong reputation as a university for adults, both in Singapore and internationally. It will differentiate itself from other universities through its unique blend of flexible learning and provision for continuing

learning. We will build our reservoir of proprietary learning materials tailored to industry needs and practices, widening our offering of programmes. UniSIM will make it possible for adults of all ages to take a single course, complete a certificate or diploma or obtain a degree through the creation of a flexible and modular learning system. Recognising the competing demands of work, family and study, online courses or online components in our courses will be progressively increased. UniSIM's system will permit access to our courses anywhere, anytime, and customised to the adult learners.

As the success in creating these learning opportunities hinges on the rigorous academic orientation, effective administrative and student support, and employment of appropriate technology, we will place emphasis on strengthening our online resources and academic and administrative systems to provide a superior learning environment.

My colleagues and I are excited with this rare and historic opportunity to develop and grow UniSIM into an institution with a reputation for excellence in adult learning and as a university for the people. There will be great challenges, but we are confident that we can reach this goal in partnership with our students and supporters.



Professor Cheong Hee Kiat
President
SIM University

board of trustees

Professor Cham Tao Soon
Chairman



University Distinguished Professor
Nanyang Technological University

Professor Chong Chi Tat
Member



University Professor
Department of Mathematics
National University of Singapore

Mr Er Kwong Wah
Member



Executive Director
East Asia School of Business

Mr Richard Eu Yee Ming
Member



Group CEO
Eu Yan Sang International Ltd

Mr Lee Kwok Cheong
Member



CEO
SIM Pte Ltd

Mr Lim Chee Hwee
Member



Director
Higher Education Division
Ministry of Education

Mr Ong Boon Hwee
Member



President/CEO
Temasek Management Services
Temasek Holdings (Pte) Ltd

Mr Ong Ye Kung
Member



Chief Executive
Singapore Workforce Development
Agency

Mr Ronald Tan Hee Huan
Member



Executive Director
Singapore Institute of Management

Dr N.Varaprasad
Member



Chief Executive
National Library Board

Mr Han Vo-Ta
Member



Director
City Developments Ltd

Dr Aline Wong
Member



Chairman
Housing and Development Board

Professor Cheong Hee Kiat
Member and Ex-officio



President
SIM University

Mr Hsieh Fu Hua
Ex-officio



Chairman
SIM Governing Council and
CEO
Singapore Exchange Ltd

Mr Seah Chiong Tian
Secretary to the Board of Trustees



Vice-President (Administration) and Registrar
SIM University



14 April 2005:
UniSIM formally registered as Singapore's fourth university



1 May 2005:
Professor Tsui Kai Chong joined SIM University as Provost

SIM University in 2005

UniSIM Formally Registered as Singapore's Fourth University

Following the approval by the Ministry of Education on 15 January, UniSIM was officially registered on 14 April as Singapore's fourth university – and the nation's first university dedicated to working adults. UniSIM is the culmination of more than 10 years of meticulous planning and consultation with key players in the local education industry, such as Professor Cham Tao Soon, Dr Aline Wong and Mr John Yip.

With a startup of S\$70 million, UniSIM offers working adults multiple pathways towards upgrading their qualifications while balancing career, family and social responsibilities. UniSIM's largest selling point is its flexible learning environment and pedagogy that are designed around the needs of adult learners.

Central to the curriculum is industry-relevant content, with scope for developing a breadth and depth of knowledge and skill sets necessary for personal and career excellence. UniSIM's programmes are delivered by a core team of highly experienced academics and industry practitioners.

President and Provost of UniSIM Named

On 6 June, Professor Cheong Hee Kiat took on the helm as UniSIM's first President while Professor Tsui Kai Chong came on board as Provost of UniSIM on 1 May.

Both individuals have earned their stars and stripes in the tertiary education sector. Prior to this appointment, Professor Cheong was the Deputy President, Dean of Graduate Studies and Dean, School of Civil and Environmental Engineering at the Nanyang Technological University (NTU). Professor Tsui was previously the Vice-Provost of Undergraduate and Graduate Education and the founding Dean of the School of Business at the Singapore Management University.

On 1 July, all staff under the previous SIM Open University Centre (OUC) were transferred to UniSIM, as were all the education programmes.

UniSIM Opens with a Bang

After much anticipation, UniSIM launched its first student admission exercise on 11 July, offering would-be students an array of over 40 programmes. Among these were new undergraduate programmes in Business, Business with minors in Communication and



11 July 2005:
UniSIM launched its first student admission exercise at a media conference

UniSIM Press Advertisements



left to right: Mr S Samikannu, President of Singapore Tamil Teachers' Union, with Professor Cheong Hee Kiat at the launch of the Tamil degree programme

18 August 2005:
UniSIM launched Singapore's first degree in Tamil Language and Literature in 30 years

Psychology, Information Communication Technology, Information Technology and Business, and Tamil Language & Literature.

In synergy with its core mission of catering to professionals and adult learners, UniSIM adopted a philosophy of flexible admission but stringent graduation. Students seeking admission into its undergraduate programmes are required to have at least two GCE 'A' level passes or a polytechnic diploma, minimum two years' work experience, and be at least 21 years old.

Its targeted admissions campaign was unveiled, bearing the tagline *U Unlimited*, to reflect the myriad opportunities offered to students through UniSIM's degree programmes. The campaign reinforced the university's logo by playing on its three wave-like strokes to create stylistic icons accompanied by thought-provoking headlines. The simple yet eye-catching campaign catered to the more mature adult audience and served to inspire individuals to pursue their personal aspirations.

Singapore's First Degree in Tamil Language and Literature in 30 Years

Tamil language teachers and enthusiasts had every reason to cheer, with the launch of UniSIM's Bachelor of Arts in Tamil Language and Literature (BATL). This is Singapore's first such programme and fills a longstanding gap in education. Before the launch of BATL on 18 August, the only option for

those keen on upgrading their Tamil language proficiency and knowledge was to study in the state of Tamil Nadu in India – a costly and disruptive choice.

Jointly developed by UniSIM and leading Tamil language scholars from the Madurai Kamaraj University (MKU) in Tamil Nadu, the syllabus and standards for the BATL are on par with the programme offered there, while the content has been customised for the local learners. Topics covered include history of Tamil literature, translation, grammar, linguistics, Sangam classical literature, and folk arts. To strengthen the BATL programme, UniSIM signed an agreement with MKU in November to enable UniSIM to utilise and adapt course materials from MKU and engage MKU faculty members to teach in the programme.

The BATL is a natural extension of UniSIM's repertoire of language programmes and will adopt the same open and flexible mode of learning as other UniSIM courses. UniSIM started off the three-year programme with two intakes a year, enrolling about 50 students per intake, the first being in January 2006.

UniSIM's Inaugural Open House Draws About 1,000 Visitors

Interest in UniSIM was evident as a steady stream of visitors poured into the university's very first open house on 20 August. A series of briefings on UniSIM programmes were



20 August 2005:
UniSIM's inaugural Open House drew about 1,000 visitors



25 August 2005:
Mentor Graphics' US\$10 million software donation boosted UniSIM's technology capabilities

Learning at UniSIM's multimedia lab



9 September 2005:
75% of current students opted to graduate with a UniSIM qualification

held to full crowds. Talks on business, social sciences and technology programmes ranked among the most popular.

Mentor Graphics' US\$10 million Software Donation Boosts UniSIM's Technology Capabilities

On 25 August, UniSIM's Bachelor of Engineering in Electronics (Honours) programme received a boost when Mentor Graphics, a world leader in electronic hardware and software design solutions, donated its latest Electronics Design Automation (EDA) software worth some US\$10 million for use in the programme.

The software, comprising a comprehensive set of electronic simulation and design tools, will equip UniSIM students with the latest skills in powerful design solutions widely used in semiconductor foundries and R&D environments around the world. Graduates, particularly those in VLSI Design, will be able to develop greater proficiency in the latest EDA software – a highly valued skill in the electronics industry.

UniSIM is among more than 600 universities and colleges worldwide to benefit from Mentor Graphics' EDA software. Under the latter's Higher Education Programme, UniSIM students will enjoy access to a broad range of CAD electronic circuit design and leading edge simulation tools.

A Resounding Vote of Confidence for UniSIM

When UniSIM was incorporated, all of the programmes conducted by the former SIM Open University Centre as well as SIM's 11 house-brand diploma programmes were transferred to UniSIM. Existing students, who were transferred to UniSIM's roll, were given two months to decide whether to graduate with the original UK qualifications or a UniSIM qualification. These students cast their votes in September and 75% in degree programmes chose to graduate with a UniSIM degree instead of an Open University of the United Kingdom (OUUK) degree, while 99% of diploma students opted in favour of a UniSIM diploma over an SIM diploma - a resounding vote of confidence in UniSIM, considering the university's very new status.

The choice was clear for a majority of the students, who were confident of the quality and standard of education provided by UniSIM since winning the Ministry of Education's approval to become Singapore's fourth university and award its own degrees.

The 25% of students who opted to continue with the OUUK degree programmes will continue to receive support in their studies from UniSIM staff and programme resources. They have up to five years to complete their degrees, after which the OUUK degrees will be phased out.



left to right: Dr Su Guanng, President of NTU, with Professor Cheong Hee Kiat, President of UniSIM

21 October 2005:
NTU and UniSIM synergise on academic matters

NTU and UniSIM Synergise on Academic Matters

On 21 October, UniSIM marked a milestone when it signed its first Memorandum of Understanding (MOU) with Nanyang Technological University (NTU) to collaborate on academic, professional and technical advisory services.

Through the collaboration, UniSIM will be able to leverage NTU's expertise and experience while students from both universities can gain from opportunities presented for cross-campus learning. The collaboration also opens the door for both universities to share resources and activities, such as library services and joint academic talks, seminars and conferences.

UniSIM Formalises Cooperation With OUHK

UniSIM business, marketing and psychology undergraduates will be able to develop a greater understanding of the Chinese economy and ways of doing business from July 2006, thanks to an MOU signed between UniSIM and the Open University of Hong Kong (OUHK) on 30 November.

UniSIM has specially selected seven courses from OUHK with a specific Sino-centric focus, which will be imported into UniSIM's programmes. These courses are in the areas of economics, marketing and sociology, and include The Chinese Economy, Critical Issues in Contemporary China, and PRC Laws.



left to right: Professor Cheong Hee Kiat, President of UniSIM, with Professor John Leong, President of The Open University of Hong Kong, at the MOU signing ceremony

25 November 2005:
OUHK to share Sino-centric expertise with UniSIM

Besides course sharing, the agreement also provides for the exchange of expertise for the development of academic programmes, partnerships in research and development on teaching methods and learning pedagogy, exchange of expertise in instructional design, multimedia technology, graphic design, training & publishing, and visits or exchanges of personnel.

A credit transfer mechanism is being developed to allow undergraduates from both universities to earn credits towards the completion of their degrees for individual courses at UniSIM and OUHK. This would be especially beneficial for adult students who are posted to China, Hong Kong or Singapore for work.

Strong Demand for UniSIM Places

At the close of UniSIM's first student admission exercise for the January 2006 intake, about 1,500 students were admitted out of the nearly 2,500 applications. The strong demand spurred UniSIM to admit many more than the 1,000 places originally kept for its first semestral intake. Those who qualified but were not offered places in the January 2006 intake would be offered places in the July 2006 intake.

Business courses were the most sought-after degree programmes, followed by electronics and multimedia. One of the newest programmes – the Bachelor of Arts in Tamil Language and Literature – was twice oversubscribed.



UniSIM May Up Intake To Meet Demand (The Straits Times, 5 September 2005)

31 December 2005:
The year closed with about 2,500 applicants vying for a place in SIM University



our schools and programmes

UniSIM's programmes are offered by four schools – Arts & Social Sciences, Business, Human Development & Social Services, and Science & Technology. Together, they present one master's, over 40 bachelor's, 12 diploma and numerous certificate programmes.

School of Arts & Social Sciences

The School of Arts & Social Sciences seeks to enhance the knowledge and interest in arts and social sciences subjects among adult learners through its diverse offering of quality programmes. Students may acquire skills for professional or personal development and hone their critical and creative thinking capabilities.

The following degree programmes are currently available under the School of Arts & Social Sciences:

- BA/BA (Honours) in English Language and Literature
- BA/BA (Honours) in Communication Studies and English Language/Mass Communication
- BSc/BSc (Honours) in Psychology
- BA/BA (Honours) in Sociology
- BA in Chinese Language and Literature
- MA in Chinese Language and Literature
- BA in Tamil Language and Literature

School of Business

The School of Business offers degree programmes that are carefully designed to groom capable managers and strategic thinkers in the business world. Graduates will emerge with not only the broad fundamentals required of business managers, but also be able to fulfil the specialist needs of their chosen industries.

The degree programmes currently available under the School of Business include:

- BSc in Business
- BSc in Finance
- BSc in Marketing

Business minors are also offered to students in the English, Mathematics and Psychology programmes.

The School, in collaboration with the Ong Teng Cheong Institute of Labour Studies, offers a Diploma in Employment Relations.

It also offers the following Graduate Diploma programmes:

- Business Administration
- Financial Management
- Marketing Management
- Human Resource Management



School of Human Development & Social Services

The newest addition to the UniSIM academic community, the School of Human Development & Social Services, aims to transform and enrich lives through lifelong learning and exposure to a diverse blend of social disciplines. The School's programmes include courses in the fine arts, humanities, social work, counselling and hospitality.

Currently, the School offers three diploma programmes. In the pipeline are other degree programmes which will be introduced progressively.

School of Science & Technology

The School of Science & Technology explores the wonders of science and technology in the development of modern societies. From IT and electronics to life sciences, it is through the advancement of these disciplines that the quality of life can be enhanced.

The School of Science & Technology currently offers the following degree programmes:

- BEng (Honours) in Electronic Engineering
- BSc (Honours) in Biomedical Engineering
- BSc/BSc (Honours) in Multimedia Technology and Design

- BSc/BSc (Honours) in Information and Communications Technology
- BSc/BSc (Honours) in IT and Business
- BSc/BSc (Honours) in Computing
- BSc/BSc (Honours) in Mathematics

In 2005, the training facilities for UniSIM's science and engineering programmes were further boosted with the addition of a CAD/CAM-cum-multimedia laboratory (see earlier section). The infrastructure in the Biomechanics laboratory was also further upgraded with the installation of a state-of-the-art virtual reality and motion analysis system. This enables the laboratory to support the teaching of Biomechanics, computer animation as well as support research work for final year projects.



SIM University scholarships and sponsorships

As part of UniSIM's continuing effort to groom talent and encourage lifelong learning and upgrading, scholarships and sponsorships are given to outstanding students enrolling for studies at UniSIM.

The SIM University Scholarship is a premier programme aimed at providing suitable candidates with the opportunity to develop to their full potential and be equipped with life skills. In 2005, there were three award recipients, all at the undergraduate level.

UniSIM currently administers one sponsorship programme in conjunction with the NTUC. The SIM University-NTUC Sponsorship Programme aims to provide NTUC union members with the opportunity to undertake undergraduate programmes with UniSIM and develop skills for life. There were five beneficiaries of the programme in 2005.

The total amount of scholarships and sponsorships awarded stood at close to S\$135,000.

"I aim to move up to management level one day, so I believe the management and business knowledge will serve me well. I chose to study at SIM University because it offers a unique, flexible mode of learning, which is most suitable for working adults like me who hold a job in the day. I am very excited to know that I will be meeting so many other learners at SIM University and I believe the learning experience will be deeply rewarding."

Mr Percy Chia Teck Meng
Bachelor of Science in Business
Service Engineer
Chiron Technology

"The lecturers shared real-life experiences, which I find relevant and applicable. It is not just theory I have learnt but also application of skills and knowledge. The programme has helped me to understand human behaviour. I am able to better counsel and handle difficult people."

Ms Chan Wei Wei
Specialist Diploma in Human Services
Administrator
Visa International Service Association

"SIM University is truly a godsend for working adults who want to pursue higher learning, whether for personal or professional development. The materials provided are comprehensive, stimulating and of the highest standards. I especially enjoy the audio-visual materials which bring learning to life!"

Ms Yeh Siew San
Bachelor of Arts in English Language
and Literature
Proprietor, Raintree Housing

"I feel that one should not be limited by the thinking that an upgrading of skills and knowledge should result in financial gains. If you have an interest in a subject, just go for it. The benefit you get is more than what money can buy. The course has helped me to develop an analytical mind. I have learnt to solve problems in a systematic and logical way."

Mr Wong Loke Yeow
Bachelor of Science in Computer Science
Assistant Vice President
Home Loan Centre, DBS

...so that **U** will be ready for the future.

UniSIM faculty & staff

The President's Office

President
Professor Cheong Hee Kiat

Provost
Professor Tsui Kai Chong

Vice-President (Administration) and Registrar
Mr Seah Chiong Tian

Head, Planning and Development
Ms May Goh

Schools and Faculty

School of Arts & Social Sciences
Dean, School of Arts & Social Sciences
Associate Professor Neelam Aggarwal

Heads of Programmes
Dr Ann Brooks
Dr Luo Futeng
Dr Genice Ngg

Adjunct Faculty
Adj Professor S Gopinathan
Adj Associate Professor Jimmy Tay Lye Soon

School of Business
Dean, School of Business
Associate Professor Koh Hian Chye

Heads of Programmes
Mr Gabriel Gervais
Mr Yeung Sze Kiu

Adjunct Faculty
Adj Professor Kau Ah Keng
Adj Professor Lee Fook Hong
Adj Associate Professor Foo Check Teck

School of Human Development & Social Services
Ag Dean, School of Human Development & Social Services
Associate Professor Mabel Thng

Head of Programme
Dr Ooi Yoon Phaik

Adjunct Faculty
Adj Associate Professor Esther Tan

School of Science & Technology
Dean, School of Science & Technology
Associate Professor Chong Chee Leong

Heads of Programmes
Mr Stephen Low
Dr Low Wai Ping
Mr V.V. Moorthy
Dr Andrew Toon

Adjunct Faculty
Adj Professor Kamal Bose
Adj Professor Fong Hock Sun

Administrative Offices

Student Services
Head, Student Services
Ms Serene Lim

Ms Juliet Distant
Ms Annie Lim
Ms Sarah Yee

Academic Services
Head, Academic Services
Ms Susan Xu

Ms Fanny Lee
Ms Nancy Tan
Ms Stella Toh

Educational Technology

Mr Peter Chuah Learning & Development Specialist
Dr Liz Chan Instructional Designer
Mr Gary Teo Senior Manager

corporate information

SIM University (UniSIM) is Singapore's 4th university dedicated to serving society through excellence in flexible learning for adults. Approved by the Ministry of Education, Singapore, to award its own degrees, the university has a current enrolment of more than 6,000 students. These comprise mainly adult learners in Singapore, pursuing degrees, diplomas and certificates through more than 40 academic programmes in the Arts & Social Sciences, Business, Human Development & Social Services, and Science & Technology disciplines.

registered addresses / headquarters

SIM University
461 Clementi Road
Singapore 599491

Administration Centre

SIM University Administration Office
535A Clementi Road
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Singapore 599490

Tel: 6248 9777
Fax: 6469 9312

Charity registration number: 1887

Principal Banker
Citibank, N.A.
3 Temasek Avenue
#17-00 Centennial Tower
Singapore 039190

Lawyer
Ramdas & Wong
36 Robinson Road
#10-01 City House
Singapore 068877

Auditor
Deloitte & Touche
6 Shenton Way, #32-00
DBS Building Tower Two
Singapore 068809

SIM University Developmental Milestones

- 1992** SIM invited by the Ministry of Education to run the Open University Degree Programme (OUDP).
- 1993** Official launch of SIM OUDP on 20 July by the late Dr Tay Eng Soon, then Senior Minister of State for Education.
- 1994** Commencement of SIM OUDP.
- 1999** Launch of Bachelor of Arts in Chinese Language and Literature programme in partnership with Beijing Normal University (BNU).
- 2002** SIM OUDP granted accreditation status by The Open University of the United Kingdom and renamed SIM Open University Centre to reflect this new identity.
- 2003** MOU with the Open University of Hong Kong for academic collaboration and exchange.
- 2004** 10th Anniversary of SIM Open University Centre.
- 14 April 2005** Formation of SIM University.

financial statements

contents

report of the trustees _26-27 auditors' report _28 balance sheet _29 statement of income and expenditure _30 statement of changes in funds and reserves _31
cash flow statement _32 notes to the financial statements _33-43 statement by trustees _44

REPORT OF THE TRUSTEES

The Board of Trustees presents its report together with the audited financial statements of SIM University (“UniSIM”) for the year ended December 31, 2005. The financial year covers the period since incorporation on April 14, 2005 to December 31, 2005.

1 TRUSTEES

The Trustees of UniSIM in office at the date of this report are:

Professor Cham Tao Soon (Chairman)	(Appointed on April 14, 2005)
Professor Cheong Hee Kiat	(Appointed on June 1, 2005)
Professor Chong Chi Tat	(Appointed on June 1, 2005)
Mr Richard Eu Yee Ming	(Appointed on June 1, 2005)
Mr Er Kwong Wah	(Appointed on June 1, 2005)
Mr Lee Kwok Cheong	(Appointed on June 27, 2005)
Mr Lim Chee Hwee	(Appointed on June 1, 2005)
Mr Ong Boon Hwee	(Appointed on June 1, 2005)
Mr Ong Ye Kung	(Appointed on June 1, 2005)
Mr Ronald Tan Hee Huan	(Appointed on April 14, 2005)
Dr N Varaprasad	(Appointed on April 14, 2005)
Mr Han Vo-Ta	(Appointed on June 1, 2005)
Dr Aline Wong	(Appointed on April 14, 2005)

2 ARRANGEMENTS TO ENABLE TRUSTEES TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES

Neither at the end of the financial year nor at any time during the financial year did there subsist any arrangement whose object is to enable the Trustees of UniSIM to acquire benefits by means of the acquisition of shares or debentures in any other body corporate.

3 TRUSTEES' INTERESTS IN SHARES AND DEBENTURES

UniSIM is a company limited by guarantee and has no share capital.

None of the Trustees of UniSIM at the end of the year had any interest in the shares or debentures of UniSIM.

4 TRUSTEES' RECEIPT AND ENTITLEMENT TO CONTRACTUAL BENEFITS

Since the beginning of the financial year, no Trustee has received or become entitled to receive a benefit which is required to be disclosed under Section 201(8) of the Singapore Companies Act, by reason of a contract made by UniSIM or a related corporation with the Trustee or with a firm of which he is a member, or with a company in which he has a substantial financial interest except as disclosed in the financial statements.

5 OPTIONS TO TAKE UP UNISSUED SHARES

UniSIM is a company limited by guarantee and has no share capital. During the financial year, no option to take up unissued shares of UniSIM was granted.

6 OPTIONS EXERCISED

UniSIM is a company limited by guarantee and has no share capital. During the financial year, there were no shares of UniSIM issued by virtue of the exercise of an option to take up unissued shares.

7 UNISSUED SHARES UNDER OPTION

UniSIM is a company limited by guarantee and has no share capital. At the end of the financial year, there were no unissued shares of UniSIM under option.

8 AUDITORS

The auditors, Deloitte & Touche, have expressed their willingness to accept re-appointment.

ON BEHALF OF THE TRUSTEES

Professor Cham Tao Soon

Professor Cheong Hee Kiat

1 March 2006

AUDITORS' REPORT TO THE MEMBERS OF SIM UNIVERSITY

We have audited the financial statements of SIM University set out on pages 29 to 43 for the financial period from April 14, 2005 (date of incorporation) to December 31, 2005. These financial statements are the responsibility of SIM University's Trustees. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with the Singapore Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Trustees, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion,

- (a) the financial statements of SIM University are properly drawn up in accordance with the provisions of the Singapore Companies Act ("Act") and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of SIM University as at December 31, 2005 and of the results, changes in funds and reserves and cash flows of SIM University for the financial period from April 14, 2005 (date of incorporation) to December 31, 2005; and
- (b) the accounting and other records and the register required by the Act to be kept by SIM University have been properly kept in accordance with the provisions of the Act.

Deloitte & Touche
Certified Public Accountants

Singapore
1 March 2006

SIM UNIVERSITY

(A company limited by guarantee)

BALANCE SHEET

December 31, 2005

	<u>Note</u>	<u>2005</u> <u>\$'000</u>
<u>ASSETS</u>		
Current assets:		
Cash and bank balances	7	35,320
Sundry debtors, deposits and prepayments	8	<u>1,371</u>
Total current assets		<u>36,691</u>
Non-current asset:		
Plant and equipment	9	<u>1,208</u>
Total assets		<u>37,899</u>
<u>LIABILITIES, FUNDS AND RESERVES</u>		
Current liabilities:		
Advance course fees		8,023
Government grants received in advance	10	238
Other payables	11	<u>4,776</u>
Total current liabilities		<u>13,037</u>
Funds and reserves:		
Education fund		24,000
General fund		<u>862</u>
Total funds and reserves		<u>24,862</u>
Total liabilities, funds and reserves		<u>37,899</u>

See accompanying notes to the financial statements

SIM UNIVERSITY

(A company limited by guarantee)

STATEMENT OF INCOME AND EXPENDITURE

Period from April 14, 2005 (date of incorporation) to December 31, 2005

	<u>Note</u>	<u>2005</u> <u>\$'000</u>
Operating income	12	11,584
Course expenditure		(4,757)
Staff and manpower costs	13	(3,100)
Depreciation		(613)
Other operating expenditure	14	(2,583)
Operating surplus		531
Non-operating income	15	24,331
Net surplus for the year		<u>24,862</u>

SIM UNIVERSITY

(A company limited by guarantee)

STATEMENT OF CHANGES IN FUNDS AND RESERVES

Period from April 14, 2005 (date of incorporation) to December 31, 2005

	<u>General Fund</u> \$'000	<u>Education Fund</u> \$'000	<u>Total</u> \$'000
Balance at date of incorporation	-	-	-
Net surplus for the period	24,862	-	24,862
Transfer to Education Fund	<u>(24,000)</u>	<u>24,000</u>	<u>-</u>
Balance at December 31, 2005	<u>862</u>	<u>24,000</u>	<u>24,862</u>

SIM UNIVERSITY

(A company limited by guarantee)

CASH FLOW STATEMENT

Period from April 14, 2005 (date of incorporation) to December 31, 2005

	<u>Note</u>	<u>2005</u> <u>\$'000</u>
Cash flows from operating activities:		
Net surplus for the year		24,862
Adjustments for:		
Depreciation		613
Government grant income		<u>(128)</u>
Surplus before working capital changes		25,347
Sundry debtors, deposits and prepayments		2,070
Advance course fees		<u>(3,453)</u>
Other payables		3,450
Net cash from operating activities		<u>27,414</u>
Cash flows from investing activities:		
Purchase of plant and equipment		(608)
Acquisition of business – net cash inflow	2	<u>8,422</u>
Net cash from investing activities		<u>7,814</u>
Cash flows from financing activity:		
Grants received from the government		<u>92</u>
Net increase in cash and cash at end of year	7	<u>35,320</u>

SIM UNIVERSITY

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2005

1 GENERAL

UniSIM (Registration No. 200504979Z) is incorporated in Singapore as a company limited by guarantee with its principal place of business and registered office at 461 Clementi Road, Singapore 599491. It is also subject to the provisions of the Charities Act, Chapter 37. The financial statements are expressed in Singapore dollars.

The principal activities of UniSIM are those relating to the advancement of education and dissemination of knowledge, the promotion of research and the conferring and awarding of degrees, diplomas and certificates.

The financial statements of UniSIM for the period from April 14, 2005 (date of incorporation) to December 31, 2005 were authorised for issue by the Board of Trustees on 1 March 2006.

2 RESTRUCTURING EXERCISE

Pursuant to a Sale and Purchase Agreement entered into between Singapore Institute of Management ("SIM") and UniSIM dated August 12, 2005, UniSIM agreed to purchase from SIM, certain assets and liabilities of the Open University Centre ("OUC") division of SIM, for a total consideration of \$8,418,640 to be paid by SIM to UniSIM. The transfer of the assets and liabilities took effect on July 1, 2005. The total assets and total liabilities acquired pursuant to the Sale and Purchase Agreement are \$4,657,364 and \$13,076,004 respectively.

Assets and liabilities acquired pursuant to the Restructuring Exercise is as follows:

	<u>Note</u>	<u>2005</u> <u>\$'000</u>
Cash on hand		3
Sundry debtors, deposits and prepayments		3,441
Plant and equipment	9	<u>1,213</u>
		<u>4,657</u>
Advance course fees		(11,476)
Government grants received in advance	10	(274)
Other payables		<u>(1,326)</u>
Total liabilities acquired		<u>(13,076)</u>
Purchase consideration received		(8,419)
Less: Cash acquired on acquisition		<u>(3)</u>
Net cash inflow on acquisition of OUC division		<u>(8,422)</u>

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF ACCOUNTING – The financial statements are prepared in accordance with the historical cost convention and are drawn up in accordance with the provisions of the Singapore Companies Act and Singapore Financial Reporting Standards (“FRS”).

In the current financial year, UniSIM has adopted all the new and revised FRSs and Interpretations of FRS (“INT FRS”) issued by the Council on Corporate Disclosure and Governance that are relevant to its operations and effective for annual periods beginning on or after January 1, 2005.

At the date of authorisation of these financial statements, the followings FRSs and INT FRSs were issued but not effective:

FRS 40	-	Investment Property
FRS 106	-	Exploration for and Evaluation of Mineral Resources
FRS 107	-	Financial Instruments: Disclosures
INT FRS 104	-	Determining whether an Arrangement contains a Lease
INT FRS 105	-	Rights to Interests arising from Decommissioning, Restriction and Environmental Rehabilitation Funds
INT FRS 106	-	Liabilities Arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment

Amendments to FRS 1 Presentation of Financial Statements on Capital Disclosures.

Amendments to FRS 39 Financial Instruments: Recognition and Measurement on hedge accounting provisions, fair value option and financial guarantee contracts.

Amendments to FRS 101 First-time Adoption of Financial Reporting Standards on comparative disclosures for FRS 106 Exploration for and Evaluation of Mineral Resources.

Amendments to FRS 104 Insurance Contracts on financial guarantee contracts.

Consequential amendments were also made to various standards as a result of these new/revised standards.

The trustees anticipate that the adoption of FRS 40, FRS 106, FRS 107, INT FRS 104, INT FRS 105, INT FRS 106 and amendments to FRS 1, FRS 39, FRS 101 and FRS 104 that were issued but not yet effective until future periods will not have a material impact on the financial statements of the company. The trustees anticipate that the adoption of these FRSs and INT FRSs in future periods will have no material impact on the financial statements of UniSIM.

GENERAL FUND – Income and expenditure are generally accounted for under the General Fund in the Statement of Income and Expenditure.

EDUCATION FUND - The SIM University Education Fund (“Education Fund”) is conferred the Institute of Public Character status. Accordingly, all donations made to the Education Fund will be tax deductible for the donors.

The income and expenditure relating to the Education Fund are accounted for under the Education Fund in the Statement of Income and Expenditure.

FINANCIAL INSTRUMENTS - Financial assets and financial liabilities are recognised on UniSIM’s balance sheet when UniSIM becomes a party to the contractual provisions of the instrument.

Sundry debtors

Sundry debtors are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in the income and expenditure when there is objective evidence that the asset is impaired. The allowance recognised is measured as the difference between the asset’s carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

Cash and cash equivalents

Cash and bank balances comprise cash on hand and deposits with financial institutions.

Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability. The accounting policies adopted for specific financial liabilities are set out below.

Other payables

Other payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

LEASES – Rental payable under operating leases are charged to income and expenditure on a straight-line basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are also spread on a straight-line basis over the lease term.

PLANT AND EQUIPMENT - Plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. Artifacts and painting included in the office equipment, furniture and fittings are not depreciated.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Renovations	-	25%
Office equipment, furniture and fittings (excluding artifacts and paintings)	-	25%
Computers	-	50%
Motor vehicles	-	20%

Fully depreciated assets still in use are retained in the financial statements.

The gain or loss arising on disposal or retirement of an item of plant and equipment is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised in the income and expenditure statement.

IMPAIRMENT OF TANGIBLE ASSETS - At each balance sheet date, UniSIM reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, UniSIM estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the profit and loss statement.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the income and expenditure statement.

PROVISIONS - Provisions are recognised when UniSIM has a present obligation as a result of a past event, and it is probable that UniSIM will be required to settle that obligation. Provisions are measured at the Trustees' best estimate of the expenditure required to settle the obligation at the balance sheet date, and are discounted to present value where the effect is material.

GOVERNMENT GRANTS - Government grants received for the purchase of fixed assets or to meet operating expenses are taken to the government grants received in advance account. Such grants are recognised in the statement of income and expenditure over the periods necessary to match the depreciation of the assets purchased with the related grants. Government grants to meet operating expenses are recognised as income in the same year the expenses are incurred.

REVENUE RECOGNITION - Course fees are recognised over the duration of the programs.

Revenue from the rendering of services that are of a short duration is recognised when the services are completed.

Non-endowed donations are recognised in the financial year they are received.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

RETIREMENT BENEFIT COSTS - Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where UniSIM's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

EMPLOYEE LEAVE ENTITLEMENT – Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

FOREIGN CURRENCY TRANSACTIONS AND TRANSLATION - The financial statements of UniSIM are presented in the currency of the primary economic environment in which the entity operates (its functional currency).

At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date where the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

CASH - Cash for the cash flow statement includes cash and cash equivalents.

4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

(i) *Critical judgements in applying the UniSIM's accounting policies*

In the process of applying the UniSIM's accounting policies, which are described in Note 3, the management is of the opinion that any instances of application of judgements are not expected to have any significant effect on the amounts recognised in the accounts.

(ii) *Key sources of estimation uncertainty*

The management is of the opinion that there are no key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next financial year.

5 FINANCIAL RISK AND MANAGEMENT

UniSIM's activities expose it to a variety of financial risks, including the effects of fluctuations in foreign currency exchange rates and interest rates. UniSIM manages such exposure using a variety of techniques.

a) Credit risk

UniSIM is not exposed to significant credit risk as most of its fees are received in advance.

b) Interest rate risk

All financial assets and liabilities at year end bear no interest rate except for cash and fixed deposits. The average interest rate on cash and fixed deposits for the financial year is disclosed in Note 7.

c) Foreign currency risk

UniSIM is not expected to be exposed to significant foreign currency risk on its transactions and balances except for some expenses which are denominated in Sterling Pound. UniSIM does not use derivative financial instruments to mitigate this risk.

d) Liquidity risk

UniSIM maintains sufficient cash and cash equivalents, and internally generated cash flows to finance its activities.

e) Fair value of financial assets and financial liabilities

The carrying amounts of cash and cash equivalents, other current receivables and payables, provisions and other liabilities and amounts payable approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

6 HOLDING COMPANY AND RELATED COMPANY TRANSACTIONS

The ultimate controlling party of UniSIM is the Singapore Institute of Management, a charity registered in Singapore. Singapore Institute of Management and UniSIM have common trustees. The Governing Council of Singapore Institute of Management may appoint, remove or replace a Trustee of UniSIM. Accordingly, the Board of Trustees deemed UniSIM to be a subsidiary of Singapore Institute of Management, incorporated in the Republic of Singapore.

Related companies in these financial statements refer to members of the holding company's group of companies.

Some of UniSIM's transactions and arrangements are between members of the group and the effect of these on the basis determined between the parties is reflected in these financial statements. The inter-company balances are unsecured, interest-free and without fixed repayment terms unless otherwise stated.

Significant inter-company transactions are as follows:

	<u>2005</u> <u>\$'000</u>
Shared service charges paid/payable to holding company	<u>2,056</u>

Compensation of trustees and key management personnel

The remuneration of the trustees and other members of key management during the year was as follows:

	<u>2005</u> <u>\$'000</u>
Short-term benefits	1,092
Post-employment benefits	62
	<u>1,154</u>

The remuneration of trustees and key management is determined by the Compensation & Establishment Committee of UniSIM having regard to the performance of individuals and market trends.

7 CASH AND BANK BALANCES

	<u>2005</u> <u>\$'000</u>
Cash at bank	9,282
Fixed deposits	26,035
Cash on hand	3
	<u>35,320</u>

Cash and bank balances comprise cash held by UniSIM and short-term fixed deposits with an original maturity of three months or less. The carrying amounts of these assets approximate their fair values.

Short-term fixed deposits bear interest at an average rate of 2.715% per annum and for a tenor of approximately 90 days.

8 SUNDRY DEBTORS, DEPOSITS AND PREPAYMENTS

	<u>2005</u> <u>\$'000</u>
Related company (Note 6)	570
Course fee receivable	367
Prepayments	336
Interest receivable	28
Staff loans	5
Others	65
	<u>1,371</u>

UniSIM's sundry debtors, deposits and prepayments that are not denominated in the functional currency are as follows:

	<u>2005</u> <u>\$'000</u>
Sterling pound	<u>196</u>

9 PLANT AND EQUIPMENT

	<u>Renovations</u> \$'000	<u>Office equipment, furniture and fittings</u> \$'000	<u>Computers</u> \$'000	<u>Motor vehicles</u> \$'000	<u>Total</u> \$'000
Cost:					
Transferred from holding company	819	1,675	5,533	-	8,027
Additions for the year	14	-	419	175	608
At December 31, 2005	<u>833</u>	<u>1,675</u>	<u>5,952</u>	<u>175</u>	<u>8,635</u>
Accumulated depreciation:					
Transferred from holding company	445	1,616	4,753	-	6,814
Depreciation for the year	135	17	455	6	613
At December 31, 2005	<u>580</u>	<u>1,633</u>	<u>5,208</u>	<u>6</u>	<u>7,427</u>
Carrying amount:					
At end of year	<u>253</u>	<u>42</u>	<u>744</u>	<u>169</u>	<u>1,208</u>

10 GOVERNMENT GRANTS RECEIVED IN ADVANCE

	<u>2005</u> \$'000
Transferred from holding company (Note 2)	274
Funds received from the government	92
Utilised during the year (Note 15)	(128)
Balance at December 31, 2005	<u>238</u>

These represent contributions made by the Singapore government to the OUC division, formerly part of Singapore Institute of Management. Pursuant to the Restructuring Exercise as described in Note 2, the OUC division has been transferred to UniSIM on July 1, 2005. Accordingly, the government grant of \$274,000 is also transferred to UniSIM.

11 OTHER PAYABLES

	<u>2005</u> <u>\$'000</u>
Holding company (Note 6)	2,989
Accruals	1,455
Others	332
	<u>4,776</u>

UniSIM's other payables that are not denominated in the functional currency are as follows:

	<u>2005</u> <u>\$'000</u>
Sterling pound	<u>281</u>

12 OPERATING INCOME

	<u>2005</u> <u>\$'000</u>
Course fees	11,506
Application fees	78
	<u>11,584</u>

13 STAFF AND MANPOWER COSTS

Included in administrative expenses are the following staff costs:

	<u>2005</u> <u>\$'000</u>
Wages and salaries	2,709
Employer's contribution to Central Provident Fund	276
Other staff benefits	115
	<u>3,100</u>

14 OTHER OPERATING EXPENDITURE

	<u>2005</u> <u>\$'000</u>
Administrative expenses	527
Shared service charges paid/payable to holding company	2,056
	<u>2,583</u>

15 NON-OPERATING INCOME

	<u>2005</u> <u>\$'000</u>
Donations received from:	
Holding company	20,000
Related company	4,000
Interest income from fixed deposits and current accounts	65
Government grant income (Note 10)	128
Other income	138
	<u>24,331</u>

16 TAXATION

Under Section 13M (2)(b) of the Income Tax Act, Cap. 134, UniSIM is exempted from income tax in a financial year if it applies at least eighty percent of the amount of donations received by it and other sums accrued to it for that financial year towards the objectives of UniSIM by the end of the following financial year.

For the current financial period ended December 31, 2005, UniSIM has to expend approximately \$16,471,000 towards its objectives by December 31, 2006 to enable UniSIM to obtain exemption from tax in respect of donations and sums accrued to it in 2005.

17 COMMITMENTS

	<u>2005</u> <u>\$'000</u>
Commitments for the acquisition of computer equipment	<u>66</u>

18 COMPARATIVE FIGURES

The financial statements cover the financial period since incorporation on April 14, 2005 to December 31, 2005. This being the first set of financial statements, there are no comparative figures.

SIM UNIVERSITY

(A company limited by guarantee)

STATEMENT BY TRUSTEES

In the opinion of the Trustees, the accompanying financial statements set out on pages 29 to 43 are drawn up so as to give a true and fair view of the state of affairs of SIM University as at December 31, 2005 and of the results, changes in funds and reserves and cash flows of SIM University for the financial period from April 14, 2005 (date of incorporation) to December 31, 2005 and at the date of this statement there are reasonable grounds to believe that SIM University will be able to pay its debts when they fall due.

ON BEHALF OF THE TRUSTEES

Professor Cham Tao Soon

Professor Cheong Hee Kiat

1 March 2006



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